# REPORT OF THE DIRECTORS AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2022

**FOR** 

**UCK LIMITED** 

Mehta & Tengra
Chartered Accountants
Statutory Auditors
9 Berners Place
London
W1T 3AD

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# COMPANY INFORMATION FOR THE YEAR ENDED 31 JULY 2022

DIRECTORS: J Rose

Dr T F Frank M T Yousif Dr A Janbey Dr A Rojeab Dr A B Matczak

SECRETARY: Dr A B Matczak

**REGISTERED OFFICE:** 9 Berners Place

London W1T 3AD

BUSINESS ADDRESS: The London College

Meadowbank 680 Bath Road Hounslow TW5 9QX

REGISTERED NUMBER: 03611735 (England and Wales)

AUDITORS: Mehta & Tengra

Chartered Accountants Statutory Auditors 9 Berners Place

London W1T 3AD

The directors present their report with the financial statements of the company for the year ended 31 July 2022.

### **PRINCIPAL ACTIVITY**

The principal activity of the company in the year under review was that of UCK Ltd, trading as "The London College", an independent college of higher education specialising in business management, hospitality management, healthcare practice, electrical/electronic and civil engineering, and computer games development. The London College currently offers HNC/HND programmes validated by Pearson Education and BA/BSc (Hons) degrees in partnership with the University of Derby.

The articles of association were revised in 2010 as follows:

"The income and the property of the Company shall be applied solely towards the promotion of its objects set forth in this Memorandum of the Company and no proportion thereof shall be paid or transferred directly or indirectly by way of dividend, bonus or otherwise how so ever by way of profit, to the members of the Company and hence the Company is not for profit making".

### **REVIEW OF BUSINESS**

The results for the year and the financial position of the company are as shown in the annexed financial statements

The London College (thereafter 'the College') is a not-for-profit, independent Higher Education Institution (HEI), based in Hounslow, West London.

The Directors of the Company are pleased to report that in the period ended 31 July 2022 the College had made excellent progress towards achieving its vision of becoming an institution of opportunity, renowned for its creativity and innovation, well governed, accountable, and sustainable. The College supported its students in reaching out for academic and vocational excellence by delivering high-quality programmes and ensuring it remains employability focused and well-connected with its local communities.

In the financial year 2021-22, the College continued to be registered as the Higher Education Provider (HEP) with the Office for Students (OfS) under 'Approved' category.

The College supports its students in their academic, personal, and professional development. The College believes that by working in partnership with its students, and by fostering this partnership, it can help all students to maximise their potential and achieve their personal best.

In 2021-2022, the College continued its progress towards achieving excellent student outcomes. Students expressed an overall satisfaction rate with the College of 92% (NSS 2021-22). High levels of student satisfaction were also achieved for organisation and management, teaching, learning opportunities and academic support (NSS 2021-22). The College is extremely delighted with these outcomes, which are well above the benchmarks.

The College has funded its students to become members of their relevant professional bodies, e.g., the Institution of Civil Engineers (ICE), Institution of Engineering & Technology (IET) and Institute of Hospitality (IOH). The College also worked with community groups and employers to raise awareness of the benefits of Higher Education to individuals, industry, and the local economy.

The College continued to maintain and enhance its Cranford campus following the overall refurbishment over the period 2019-2021. The College also continued to invest in digital library resources and remote teaching/learning technologies. The College will continue to enhance its Cranford campus facilities and invest in digital technologies in 2022-2023 to meet the expectations of its students and strategic partners.

In the 2021-22 academic session students returned to face-to-face on campus learning, post the COVID19 pandemic. Teaching and learning were delivered via a blended delivery model with face-to-face on campus lectures and seminars, workshops and field-based practical activities and live online tutorials and support sessions.

The College's higher education provision includes BTEC Higher National Certificates and Diplomas in Business Management, Hospitality Management, Electrical & Electronic Engineering, Construction & the Built Environment

(Civil Engineering), Games Development and Healthcare Practice. These qualifications are validated by Pearson Education.

The College's portfolio also includes BA/BSc (Hons) degrees in Business Management, International Hospitality Management, International Tourism Management, Engineering (Electrical & Electronic), Civil Engineering Practice and Health & Social Care. These degrees are delivered in partnership with the University of Derby.

The demand for the College's courses, despite the global economic downturn has remained strong from UK domiciled students from a wide range of backgrounds. At present, the College has no students from outside the EEA, and has no plans to recruit non-EEA students for the academic year 2022-23.

The fees charged to students, over the past five years, remained at an average of £6,165.00 per student per year. The college projects a retention of the overall student population up to 1000 full time-equivalent (FTE) in the next five years. The College will underpin this through marketing and outreach activities, working with its university partners and awarding organisations.

The College had the following number of FTE students enrolled in the financial year

	2022	2021
Home and EU Students	1,196	1,419
Non-EU Students	•	•

### **FINANCIAL RESULTS**

The College generated a profit of £2,005,314 after tax of £468,852.

### **KEY FINANCIAL INDICATORS**

Revenue of the College is influenced by the number of students registered within the College, the fees per student, the dropout rate and the timing of the dropout and internal progression of students to further study on BA/BSc (Hons) Top-Up degree programmes.

### **SENIOR STAFF PAY**

The Office for Students requires registered HEPs to have regard to the Higher Education Senior Staff Remuneration Code (the Remuneration Code) published by the Committee of University Chairs (CUC). In 2021-22 there was one member of staff, the Head of Provider, who had a total remuneration of over £100,000 per annum. There were no payments made to the Head of Provider in lieu of pension contributions; dividends, performance-related pay, salary sacrifice arrangements or accommodation.

	2022	2021
Head of Provider basic salary		
divided by the median salary	7.6	7.5
Head of Provider total		
remuneration divided by the		
median total remuneration	7.6	7.5

### **STATEMENT OF CORPORATE GOVERNANCE**

The College is governed by the Board of Governance (BoG) and its sub-committees. The Board of Governance has the overall responsibility for overseeing the College's activities, determining its future vision, and fostering an environment in which the institutional mission is achieved, and the potential of all students is maximised.

The Board of Governance ensures compliance with the statutes, ordinances and other provisions regulating the College and its framework of governance and, subject to these, it takes all substantive decisions on matters of fundamental concern to the College.

The Board of Governance determines strategic direction, as well as vision and mission. The BoG also oversees and provides approval of the College's quality strategy. The BoG receives reports from the Planning and Resource Committee and Audit Committee assisting thereby in underpinning and ensuring the financial stability of the College.

The governance arrangements of the College aim to meet the expectations of the UK Higher Education sector, in the core values and primary elements of governance as set out in the Higher Education Code of Governance, published by the Committee of University Chairs (CUC).

### STATEMENT OF INTERNAL CONTROL

The College has in place robust arrangements for the prevention and detection of corruption, fraud, bribery and other irregularities, thus providing its shareholders, external partners and stakeholders and relevant regulatory authorities with the assurance they require that the College is well able to prevent and detect fraud and other irregularities; these extend well beyond financial matters and cover the entire business operations of the College and its parent company.

Under its governance arrangements, the Board of Governance acts as the senior decision-making body of the College, giving consideration to and making decisions upon all matters of strategic significance to the College's operations.

These include (but are not limited to):

- " setting and monitoring key performance indicators, including financial performance indicators and annual budgets.
- " establishing and monitoring systems of control and accountability, including financial and operational controls and risk assessment.
- " receiving and considering the minutes of the Planning & Resources Committee, the Academic Board and the Quality & Standards Committee.
- " advising the Directors of the company on new and changing risks insofar as those impact on academic life at the College.
- " keeping under review the regulatory environment in which the College operates and advising the Directors of any issues and risks arising.
- " ensuring that the College's procedures and protocols are aligned with the guidance in the Higher Education Code of Governance.

The Board of Governance is composed of external as well as internal members, but must always be chaired by an external, independent member who must be neither an employee of the College nor of its subsidiary company.

An Audit Committee reports to the Directors of UCK Ltd.

The Audit Committee advises the Directors on the following matters:

- " the adequacy and effectiveness of the college's systems of internal control
- " the College's approach to identifying, controlling and managing risk
- " the adequacy and effectiveness of the college's approach to risk management
- " the maintenance and updating of the Company's Risk Register
- " arrangements for assessing value for money
- " approach to promoting best corporate governance practice
- " the appointment, reappointment, dismissal and remuneration of the financial statements' auditor
- " the scope and objectives of the work of the financial statements' auditor
- " the audit strategy
- " relevant reports issued by the Department for Education (DfE), the Office for Students (OfS), their successors and other relevant funding and regulatory bodies, and where appropriate, management's response to these

The Committee is also tasked with the following matters of detail:

- " monitoring, within an agreed timescale, the implementation of agreed recommendations relating to audit reports, and Financial Statements Auditor's management
- "establishing relevant annual performance measures and indicators, to monitor the effectiveness of the financial statements' auditors through these and decide, based on this review, whether a competition for price and quality of the audit service is appropriate

" producing an annual report for the Directors and the College's Board of Governance, which should include the committee's advice on the effectiveness of the college's risk management, control and governance processes, and

any significant matters arising from the work of the audit service

" ensuring that all allegations of fraud and irregularity are immediately and properly followed up and investigated

" reviewing the appropriateness of all additional services undertaken by the college's appointed audit service.

The Committee is also required to ensure that its advice to the Directors is both independent and objective, and includes:

- " monitoring the policies and practices used to control the operations of the Company and the College
- " the integrity of the Company's annual financial statements, corporate governance statements and compliance with accounting standards
- " the selection, performance and independence of the Company's contracts for Financial Statements Audit (external auditors)
- " oversight of the College's regulatory compliance, Code of Ethics, and whistle- blowing arrangements
- " The Committee must ensure that all its work is conducted in a timely and efficient manner for the proper discharge of the Company's corporate responsibilities, meeting all relevant regulatory requirements.

The Audit Committee is composed of four (4) members appointed by the Directors on the recommendation of the Board of Governance, provided that one member ('the Independent Member') shall be neither a Director nor an employee of the Company or the College or be a student of the College, but who shall have relevant experience in corporate governance, risk management, accounting and finance. The CEO of the Company, the Chair of the College's Board of Governance and the Company's professional advisers are excluded from membership of the Audit Committee, but the CEO of the Company and the Chair of the Board of Governance are normally in attendance at Audit Committee meetings.

### **INTERNAL CONTROL DYNAMICS**

The Board of Governance is responsible for ensuring a sound system of internal control to support the College's policies and objectives. It is responsible for safeguarding the public and other funds available to the College. Internal control is designed to manage rather than eliminate the risk of failing to achieve business objectives. It can only provide reasonable, not absolute, assurance against material misstatement or loss. It is also designed to prevent and detect fraud and other irregularities.

The system of internal control is informed by a continuous process to identify, evaluate and manage the College's significant risks, linked to the achievement of institutional objectives. This process covers business, operational and compliance as well as financial risk, and has been in place up to the date of approving these financial statements. The effectiveness of the system of internal control is assessed in the following ways:

- "The Board, at its meeting on 20 October 2022 re-approved the form and content of the College's Risk Register, and mandated the Chair to co-ordinate relevant statements of Mitigation for its further approval.
- " The Board will receive regular progress reports on Risk Management and confirms meanwhile that there is a clear policy and plan of risk management, which has been communicated to the Directors of the company.
- " The Risk Register is updated throughout the year and identifies the main risk owners and risk-mitigating actions. Risks are scored by likelihood and impact and are ranked accordingly.

### **EXTERNAL AUDIT**

As a condition of its registration with the Registrar of Companies, the College employs external auditors whose remit includes, inter alia, commenting and making judgement where appropriate upon the College's internal control.

SIGNIFICANT INTERNAL CONTROL ISSUES DURING THE YEAR UNDER REVIEW

There were no significant internal control issues during the year under review.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 JULY 2022

### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 August 2021 to the date of this report.

J Rose

**Dr T F Frank** 

**M T Yousif** 

**Dr A Janbey** 

Dr A Rojeab

Dr A B Matczak

### **FINANCIAL INSTRUMENTS**

The company's principal financial instruments comprise bank balances and trade creditors.

The main purpose of these instruments is to provide finance for its day to day operations.

The trade creditors liquidity risks are managed by ensuring sufficient funds are available to meet the amounts due.

### **DIVIDENDS**

No dividends will be distributed for the period ended 31 July 2022.

### **FIXED ASSETS**

The changes in fixed assets are shown in note 10 and 11 to the financial statements.

### **POST BALANCE SHEET EVENTS**

There were no significant events to report.

### **RELATED PARTY TRANSACTIONS**

None of the directors had any other material interests at any time during the year in any contract of significance in relation to the business of the company other than that stated in note 19 to the financial statements.

### **TAXATION STATUS**

The company is a close company within the provision of the Income and Corporation Taxes Act 2010.

# **COVID 19**

The pandemic is no longer a threat to the continuation of the college.

Nevertheless, should another wave of the infectious virus spread in the near future, the directors are confident that the college will be in a position to adapt and that it would be appropriate to adopt the going concern basis in preparing these financial statements.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 HILLY 2022

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

### **AUDITORS**

The auditors, Mehta & Tengra, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

**ON BEHALF OF THE BOARD:** 

**Dr A Janbey - Director** 

Al Tanbey

**3 January 2023** 

### **Opinion**

We have audited the financial statements of UCK Limited (the 'company') for the year ended 31 July 2022 which comprise the Income Statement, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and Notes to the Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

### In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 July 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.
- the requirements of the Office for Students (OfS) accounts direction have been met.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### **Other information**

The directors are responsible for the other information. The other information comprises the information in the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Directors has been prepared in accordance with applicable legal requirements.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF UCK LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Directors.

We are also required by the Accounts Direction of the Office for Students (OfS) to report to you where the results of our audit work indicate that the College's grant and fee income, as disclosed in note 3 to the financial statements has been materially misstated. We have nothing to report in this respect.

### **Responsibilities of directors**

As explained more fully in the Directors' Responsibilities Statement set out on page seven, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Extent to which the audit was considered capable of detecting irregularities, including fraud We identify and assess the risks of material misstatements of the financial statements, whether due to fraud or error, and then design and perform audit procedures to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatements in respect of irregularities, including fraud and non-compliance and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance including the design of company's remuneration policies, key drivers for directors' remuneration, bonus levels and performance targets.
- results of our enquiries of management about their own identification and assessment of the risks and irregularities;
- any matters we identified having obtained and reviewed the company's documentation of their policies and procedures relating to:
- identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
- detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud:
- the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified that greatest potential for fraud is revenue recognition. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory framework that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context include the UK Companies Act, pension legislation and tax legislation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF UCK LIMITED

**Use of our report** 

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Perosha Tengra (Jacobs, 2023 12:57 GMT)

P Tengra (Senior Statutory Auditor) for and on behalf of Mehta & Tengra Chartered Accountants Statutory Auditors 9 Berners Place London W1T 3AD

**3 January 2023** 

# INCOME STATEMENT FOR THE YEAR ENDED 31 JULY 2022

	Notes	2022 £	2021 £
TURNOVER	3	7,363,595	8,870,995
Cost of sales		(2,741,642)	(2,614,203)
GROSS PROFIT		4,621,953	6,256,792
Administrative expenses		(2,144,476)	(2,266,377)
OPERATING PROFIT	5	2,477,477	3,990,415
Interest receivable and similar income		5,494	3,922
Amounts written off investments		2,482,971 -	3,994,337 (561,681)
		2,482,971	3,432,656
Interest payable and similar expenses	6	(8,805)	(5,594)
PROFIT BEFORE TAXATION		2,474,166	3,427,062
Tax on profit	7	(468,852)	(758,256)
PROFIT FOR THE FINANCIAL YEAR		2,005,314	2,668,806

# OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 JULY 2022

	2022 Notes £	2021 £
PROFIT FOR THE YEAR	2,005,314	2,668,806
OTHER COMPREHENSIVE INCOME		
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	2,005,314	<b>2,668,806</b>

# **UCK LIMITED (REGISTERED NUMBER: 03611735)**

# BALANCE SHEET 31 JULY 2022

		2022	2021
	Notes	£	£
FIXED ASSETS			
Tangible assets	10	134,796	105,616
Investments	11	1	1
		134,797	105,617
CURRENT ASSETS			
Debtors	12	1,220,806	1,710,843
Cash at bank and in hand		12,821,470	10,682,482
		14,042,276	12,393,325
CREDITORS Amounts falling due within one year	13	(780,055)	(1,109,829)
NET CURRENT ASSETS		13,262,221	11,283,496
TOTAL ASSETS LESS CURRENT LIABILITIES		13,397,018	11,389,113
PROVISIONS FOR LIABILITIES	15	(19,209)	(16,618)
NET ASSETS		13,377,809	11,372,495
CAPITAL AND RESERVES			
Called up share capital	16	1,000	1,000
Retained earnings	17	13,376,809	11,371,495
SHAREHOLDERS' FUNDS		13,377,809	11,372,495

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Directors and authorised for issue on 3 January 2023 and were signed on its behalf by:

**Dr A Janbey - Director** 

Al Janbey

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 JULY 2022

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 August 2020	1,000	8,702,689	8,703,689
Changes in equity Total comprehensive income Balance at 31 July 2021	1,000	2,668,806 11,371,495	2,668,806 11,372,495
Changes in equity Total comprehensive income		2,005,314	2,005,314
Balance at 31 July 2022	1,000	13,376,809	13,377,809

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY 2022

<del></del>	lotes	2022 £	2021 £
Cash flows from operating activities			
Cash generated from operations	1	2,924,238	2,789,504
Interest paid		(8,805)	(5,594)
Tax paid		(734,469)	(791,797)
Net cash from operating activities		2,180,964	1,992,113
Cash flows from investing activities			
Purchase of tangible fixed assets		(59,115)	(19,577)
Purchase of fixed asset investments			(3,500)
Sale of tangible fixed assets		11,645	(c)cccy
Amounts W/off investments		,	561,681
Interest received		5,494	3,922
Net cash from investing activities		(41,976)	542,526
Increase in cash and cash equivalents Cash and cash equivalents at beginning		2,138,988	2,534,639
of year	2	10,682,482	8,147,843
Cash and cash equivalents at end of			40.400.400
year	2	12,821,470 ———	10,682,482

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY 2022

### 1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	2022	2021
	£	£
Profit before taxation	2,474,166	3,427,062
Depreciation charges	21,839	25,942
Profit on disposal of fixed assets	(3,549)	-
Finance costs	8,805	5,594
Finance income	(5,494)	(3,922)
	2,495,767	3,454,676
Decrease/(increase) in trade and other debtors	490,037	(433,430)
Decrease in trade and other creditors	(61,566)	(231,742)
Cash generated from operations	2,924,238	2,789,504

### 2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 July 2022

Cash and cash equivalents	31.7.22 £ 12,821,470	1.8.21 £ 10,682,482
Year ended 31 July 2021	12,021,470	10,002,402
10a1 0.1a01 0 13a1y 202 1	31.7.21 £	1.8.20 £
Cash and cash equivalents	10,682,482	8,147,843

# 3. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.8.21 £	Cash flow £	At 31.7.22 £
Net cash Cash at bank and in hand	10,682,482	2,138,988	12,821,470
	10,682,482	2,138,988	12,821,470
Total	10,682,482	2,138,988	12,821,470

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2022

#### 1. STATUTORY INFORMATION

UCK Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

### 2. ACCOUNTING POLICIES

### **Basis of preparing the financial statements**

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

### **Preparation of consolidated financial statements**

The financial statements contain information about UCK Limited as an individual company and do not contain consolidated financial information as the parent of a group. The company is exempt under Section 399(2A) of the Companies Act 2006 from the requirements to prepare consolidated financial statements.

### **Related party exemption**

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

### **Turnover**

Turnover represents the amount derived from the provision of teaching services within the company's ordinary activities.

# **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Furniture, Fixture & fittings - 10% on reducing balance
Plant and machinery - 10% on reducing balance
Motor vehicles - 15% on reducing balance
Computer and laboratory equipment - 33% on reducing balance

The company's policy on fixed assets is to only capitalise expenditure in excess of £750.

### **Impairment of assets**

At each reporting date fixed assets are reviewed to determine whether there is any indication that those asset have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

If an impairment loss subsequently reverses, the carry amount of the asset is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

### **Investments in subsidiaries**

Investments in subsidiary undertakings are recognised at cost.

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 IULY 2022

### 2. ACCOUNTING POLICIES - continued

**Deferred tax** 

Deferred tax assets are only recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

If and when all conditions for retaining tax allowances for the cost of a fixed asset have been met, the deferred tax is reversed.

Deferred tax is recognised when income or expenses from an associate have been recognised, and will be assessed for tax in a future period, except where:

- it is probable that the timing difference will not reverse in the foreseeable future.

A deferred tax liability or asset is recognised for the additional tax that will be paid or avoided in respect of assets and liabilities that are recognised in a business combination. The amount attributed to goodwill is adjusted by the amount of deferred tax recognised.

Deferred tax is calculated using the tax rates and laws that that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

With the exception of changes arising on the initial recognition of a business combination, the tax expense (income) is presented either in profit or loss, other comprehensive income or equity depending on the transaction that resulted in the tax expense (income).

Deferred tax liabilities are presented within provisions for liabilities and deferred tax assets within debtors. Deferred tax asset and deferred tax liabilities are offset only if:

- the company has a legally enforceable right to set off current tax assets against current tax liabilities, and
- the deferred tax asset and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously

### **Revenue recognition**

Revenue is recognised when invoices are raised for courses that commence within the financial year, even if they cross over into the next financial year.

Invoices raised for courses commencing after the financial year are not recognised as sales and shown in the balance sheet as payments received in advance.

### **Taxation**

Taxation for the year comprises current and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the statement of comprehensive income because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

### Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

# Pension costs and other post-retirement benefits

The company also operates a defined contribution scheme for its staff under "auto enrolment"

#### 2. ACCOUNTING POLICIES - continued

### **Leasing and rental transactions**

Where assets are financed by leasing arrangements that give rights approximate to ownership (finance leases), the assets are treated as if they had been purchased outright. The capital element of the related obligations is included in the creditors. The interest element of the rental obligation is charged to the profit and loss account over the term of the lease.

All other leases are operating leases and the annual rentals are charged to the profit and loss account on a straight line basis over the lease term.

### **Cash and cash equivalents**

Cash and cash equivalents comprise cash at bank and in hand.

### **Trade and other creditors**

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as creditors falling due within one year if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as creditors falling due after one year.

Trade creditors are recognised at the undiscounted amount owed to the supplier, which is normally the invoice price.

### **Trade and other debtors**

Trade debtors are amounts due from students for educational services provided in the ordinary course of business. Trade debtors are recognised at the undiscounted amount of cash receivable, which is normally the invoice price, less any allowances for doubtful debts.

### **Provisions**

Provisions are recognised when the company has a present legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligations and a reliable estimate can be made.

### 3. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the company.

### **Details of grant and fee income:**

	2021	2021
Grant income from the OfS	0	0
Grant income from other bodies	0	0
Fee income for taught awards (exclusive of VAT)	7,356,164	8,829,084
Fee income for research awards (exclusive of VAT)	0	0
Fee income from non-qualifying courses (exclusive of VAT)	0	0
Other income	7,431	41,911
Total grant and fee income	7,363,595	8,870,995

### 4. EMPLOYEES AND DIRECTORS

	2022	2021
	£	£
Wages and salaries	1,423,348	1,184,506
Social security costs	146,291	117,090
Other pension costs	37,887	30,733
	1,607,526	1,332,329
The average number of employees during the year was as follows:		

	2022	2021
Sales and administration	46	43

In the addition to the above, the College also recruit the services of 25-30 self employed teachers and other technicians.

Basic salary per annum	2022	2021
£270,000 to £275,000		1
£300,000 to 305,000	1	

No other employee or director was paid above £100,000 p.a

The Office for students (OfS) require the providers to have regards to the 'Higher education senior staff remuneration code' published by the Committee of University Chairs (CUC),irrespective of whether the provider is a member of the CUC.

Directors' remuneration Directors' pension contributions to money purchase schemes  The number of directors to whom retirement benefits were accruing was as f	2022 £ 412,336 10,998 ———————————————————————————————————	2021 £ 381,698 10,178
Money purchase schemes	<b>2</b>	2
Information regarding the highest paid director is as follows:		
	2022 £	2021 £
Emoluments etc	304,500	274,750
Pension contributions to money purchase schemes	<b>8,948</b>	<b>8,055</b>

Emoluments above includes basic pay only. 20/21 Basic Pay £274,750, pension £8,055. 21/22 Basic pay £304,500, pension £8,948.

The directors do not considers the salary of the CEO to be excessive and consider it to be comparable to other officers in this position. The pay multiple between the CEO and the average salary of the other employees is 7:6.

### 5. OPERATING PROFIT

The operating profit is stated after charging/(crediting):

	2022	2021
	£	£
Hire of plant and machinery	5,025	4,920
Other operating leases	547,200	547,200
Depreciation - owned assets	21,839	25,942
Profit on disposal of fixed assets	(3,549)	-
Auditors' remuneration	12,000	12,000

# 6. INTEREST PAYABLE AND SIMILAR EXPENSES

	2022	2021
	£	£
Other interest	8,805	5,594

### 7. TAXATION

Analysis of the tax charge

The tax charge on the profit for the year was as follows:

	2022 £	2021 £
Current tax: UK corporation tax	466,261	758,946
Deferred tax	2,591	(690)
Tax on profit	468,852	758,256

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

	2022 £	2021 £
Profit before tax	2,474,166	3,427,062
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2021 - 19%)	470,092	651,142
Effects of: Expenses not deductible for tax purposes Capital allowances in excess of depreciation Depreciation in excess of capital allowances	(250) (3,581) -	106,949 - 855
corporation tax		
Deferred tax	2,591	(690)
Total tax charge	468,852	758,256

### 8. TURNOVER

Turnover and operating results derive only from the principal activities of the company.

# 9. ACCESS AND PARTICIPATION EXPENDITURE

There were no access and participation expenditure during the year ended 31.07.2022.

# 10. TANGIBLE FIXED ASSETS

I ANGIDEL I IALD ASSET.	•			Computer and	
	Furniture,Fixtu & fittings	machinery	Motor vehicles	laboratory equipment	Totals
	£	£	£	£	£
COST					
At 1 August 2021	36,893	54,914	20,300	544,380	656,487
Additions	19,899	8,028	29,916	1,272	59,115
Disposals			(22,300)		(22,300)
At 31 July 2022	56,792	62,942	27,916	545,652	693,302
DEPRECIATION					
At 1 August 2021	11,730	16,756	14,204	508,181	550,871
Charge for year	4,506	4,619	349	12,365	21,839
Eliminated on disposal	•	•	(14,204)	•	(14,204)
At 31 July 2022	16,236	21,375	349	520,546	558,506
NET BOOK VALUE					
At 31 July 2022	40,556	41,567	27,567	25,106	134,796
At 31 July 2021	25,163	38,158	6,096	36,199	105,616

### 11. FIXED ASSET INVESTMENTS

	Shares in group undertakings £
COST	
At 1 August 2021	
and 31 July 2022	1
NET BOOK VALUE	
At 31 July 2022	1
81 24 L.L. 2024	
At 31 July 2021	<u> </u>

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

<b>12</b> .	<b>DEBTORS: AN</b>	<b>NOUNTS FALLING DUE WITHIN</b>	ONE YEAR		
				2022	2021
				£	£
	Trade debtors	i		965,622	1,444,111
	Other debtor			6,100	6,100
	<b>Prepayments</b>		_	249,084	260,632
				1,220,806	1,710,843
			=		=====
<b>13</b> .	<b>CREDITORS:</b>	AMOUNTS FALLING DUE WITH	IN ONE YEAR		
				2022	2021
				£	£
	Trade creditor			239,322	415,753
		d to group undertakings		1,788	-
	Corporation ta	x and other taxes		256,854 42,629	525,062 24 593
	Other creditor			42,027	36,582 12,740
	Net wages due			89,311	74,323
	Accruals & def			107,094	45,369
			-		
				780,055	1,109,829
			=		
14.	LEASING AGR	REEMENTS			
	Minimum lose	e payments under non-cancellab	lo aparating lasess fall due as f	ollowe.	
	wiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	e payments under non-cancenab	ie operating leases lan due as i	2022	2021
				£	£
	Within one yea	ar		547,200	547, <del>2</del> 00
	,				
15.	<b>PROVISIONS</b>	FOR LIABILITIES			
				2022	2021
	Deferred tax			£	£
		capital allowances		19,209	16,618
	Accelet ateu (	Capital alluwalices		17, <b>20</b> 7	=====
					Deferred
					tax
					£
	Balance at 1 A				16,618
	Provided duri	ng year			2,591
	Polomos et 21	h.h. 2022			10 200
	Balance at 31	July 2022			19, <b>209</b>
16.	CALLED UP SI	HARE CAPITAL			
		d and fully paid:			
	Number:	Class:	Nominal	2022	2021
	4.000	0	value:	£	£
	1,000	Ordinary	1	1,000	1,000

### 17. RESERVES

REJERVES	Retained earnings £
At 1 August 2021	11,371,495
Profit for the year	2,005,314
At 31 July 2022	13,376,809

### 18. PENSION COMMITMENTS

The company operates a defined contribution scheme (auto enrolment) for its employees, the funds of which are held separately from the company in an independently administered fund. Contributions are charged to the profit and loss account. During the year the company's contribution was £37,887(2021:£30,733).

The amounts outstanding at the balance sheet date was £42,803 (2021:£12,740).

### 19. RELATED PARTY DISCLOSURES

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

There are no other related party transactions to report.

### 20. ULTIMATE CONTROLLING PARTY

The controlling party is Dr A Janbey.

### 21. CHAIR OF THE BOARD OF GOVERNANCE

As per the requirements of the Office for Students (OfS), the financial statements have also been signed by:

Prof Geoffrey Alderman. Chair of the Board of Governance.

3 January 2023

G. Alderman